



Annual Report 2010

Mission Statement

We do not wish to walk indifferently away from those who have lost faith in themselves, in their fellows, in their very human existence. Those who on their path through life have sought refuge in a drug and have thereby come to know its hidden face, a face which reveals itself with a ruthless logic - the face of suffering, pain, loneliness, oppression, and death.

We wish to offer a helping hand to all who yearn for it, to all who have sounded an SOS. And we wish to warn those who see in drugs the symbol of a magical, mysterious, or romantic revolution, or the escape from an otherwise hostile reality.

Director's Report

The civic association SANANIM is one of the oldest, and nowadays also one of the largest non-governmental providers in the Czech Republic of complex services in the area of prevention, care and addiction treatment of non-alcoholic drug addictions.

At present, the association operates eleven major establishments – Outreach Programs, Contact Center, Specialized Outpatient Services CADAS, Day Care Centre, Therapeutic Communities Nemcice and Karlov, Aftercare Centre with protected housing, Drug Information Centre, Centre for People in Conflict with Law, Agency for Employment and Social Services, Consulting Room for Parents – and provides a number of additional and complementary projects or programs. Among the most significant are counted telematic consultancy and information services (Drug Abuse Counseling, Promile INFO, Alkotest and others), Roma Field Program and Program for Mothers with Children. Other projects are focused in particular on the areas of education, primary prevention, publication activities and international cooperation. Equally important are all the activities carried on within the framework of an independent legal entity (founded and fully owned by the association) – SANANIM Charity Services s. r. o. (Café Therapy, Charity Shop).

Activities of the association presently provides for the hiring of 100 permanent employees and 20 externs.

In spite of many troubles and failures we could consider the year of 2010 as a successful one taking into account significant limitation in funding. We succeeded to find funds for the basic operation of our programs and for a few projects we also secured other resources, which we thoughtfully invested e.g. into the basic material and technical support, education, deepening of the professional concept of care, international cooperation or development of individual programs.

From the professional point of view it is then unequivocal that in spite of the often existential limitations of certain projects, the association succeeded to maintain high quality and effective services standing professionally at the European level. This is corroborated not only by the concrete results of our work, our participation to planning and implementation of government policy, but also by our activities within the framework of European projects.

Key objectives of the civic association SANANIM

- **Provision of effective, professional assistance** to persons threatened by drug addiction through the intermediary of a network of programs and services forming a complex system of prevention, care, treatment and re-socialization.
- **Development** of a system in the area of provision of specific services.
- **Cooperation** at local and central level planning and implementation of drug policy, including international cooperation and change of the public view on the issue of drug addiction.
- **Education** of laymen, professionals and para-professionals on drug addictions.

Funding and control

Implementation of all programs and operation of equipment is approximately of 55 % financially supported by state subsidies and of 35 % by subsidies in the region or municipality. Other funds, i.e. about 10 %, the association receives from private parties, internally and finally, from Czech and foreign foundations, funds and programs. In the funding of health care CADAS is partially involved the General Health Insurance Company (VZP), its contribution, however, covers only 20 % of the budget of facilities. The contract with it was also our only contract with a health insurer in the year 2010. Since the beginning of its existence the SANANIM manages state subsidies in a transparent and accountable way and seeks to provide the most professional and efficient services in the area of funds use. Accounting of the association undergoes an annual audit and in 2010 it was submitted to several state controls.

Stable, adequate and continuous funding, however, remains a key issue affecting the daily operation and in particular the development of the organization. We would not be able to achieve it without the already ten-year long support of the Czech Savings Bank Foundation.

For our developmental projects we succeeded to obtain a grant from Sirius Foundation (Complex Program of Care for Children of Mothers Addicted to Drugs), two grants from the European Structural Funds (Protected and Sup-

ported Employment, Re-qualification for Improvement of Efficiency of the Aftercare of Persons Threatened by Drug Addictions and Preparation and Support of Entry to the Job Market for Former Drug Users and Persons Threatened by Drug Addiction in Conflict with the Law) and a grant from Johnson&Johnson (Health – Educational Website e-Dekontaminace.cz), all starting in 2010).

We consider as crucial that, despite the great difficulty, we managed to keep the operation of suitable quality and continuously throughout the year, though the state subsidies were again re-transferred only in June or July 2010 (a part even only in October) and some of them in spite of our requests were reduced to 50 %. On average, we received from government grants only 69,5 % of the required funds. For this reason, activities of certain establishments had to be significantly reduced, but the most significantly it was reflected in the low staff number and much undervalued wages.

Cooperation

As crucial for maintaining the network of services and further development of the association we consider in particular the close collaboration with the state sector and self-governments and the development of our foreign activities. We neither underestimate the cooperation with non-governmental community. We actively participate in the association of NGOs A.N.O., both in the governing bodies and in individual sections. In the professional area the employees of our association actively participate in the activities of various professional bodies such as the Society of Addictive Diseases JEP, Faculty of Addictology of the 1st Medical School of the Charles University. In 2010 SANANIM became a member of the Association of Social Services Providers.

Within the framework of implementation of individual professional programs and services we work closely with many state professional facilities (e.g. PL Červený Dvůr, PL Bohnice, Department of Addictions Apolinář, FN Plzeň) and non-government organizations such as Podané ruce, TK Nova Ves, TK Sejřek, Drop In and more. The association alone or also in collaboration with other organizations organizes various educational activities and provides professional internships. Also in 2010, we tried to develop cooperation with the commercial sector. However, it is clear that the current legislative conditions and the general public attitudes (and thus of the private sector) to drug dependencies are a limiting factor.

We continue to consider the international cooperation as an opportunity to gain new experiences and to draw funds for development activities for which there are insufficient domestic resources. Today, however, it also represents an area where we could offer help and a relatively long experience.

General assembly and management board

In 2010 the association had 29 full members; most of whom regularly attended the General Assembly meeting convened by the association chairman always in December. In addition to standard tasks (approval of the budget etc.), the General Assembly addressed in particular the issues related to organizational changes and to the development of the organization.

The Management Board met on four regular meetings, which mainly discussed the conceptual and economic issues, termination of the lease of the Contact Center and search for new premises, organizational changes, our plans for financial coverage, wage policy and the PR of the association. The Board also met on seven emergency meetings to discuss the topical situation of the Contact Centre especially in connection to the ban on the use of the premises and attacks on it.

Association's office, management

The management of the organization and the secretariat of the association currently provide economic, personnel and administrative services, coordinating the activities of individual facilities and all contractual relationships. The office of the association is responsible for the development of international activities and the management of several international projects, public relations and sponsorship program (in collaboration with the Drug Information Center) and personnel policies as well as for all investment projects of the association.

Technical and economic support of the association

All facilities are now relatively adequately satisfied in their technical and material needs. In recent years, however, it shows that some facilities do not have enough space, especially given the increase in the number of clients or the increase of clientele with specific needs (Day Care Center and its program for mothers with children, Consulting Room for Parents). We have been looking for a solution but without success.

Given that the existing subsidy titles do not provide investment funds, as a crucial problem shows the gradual deterioration of tangible fixed assets, which is essential to the realization of parts of our projects and to ensure basic activities (e.g. cars, technical equipment of kitchens, offices etc.). This problem is partially solved thanks to successful cooperation with our partners, but in the long term perspective it is clear that a change in the funding system would be necessary.

In 2010 the association had to deal with the situation of its Contact Centre, which lease on the premises owned by the Prague 7 City District was terminated by March 31. As we did not succeed to rent new premises owned by city district or by the City of Prague, we had purchased them with the financial help from the City of Prague and private donors. They are in the residential area of Prague 5 and according to the opinion of the Drug Commission of the City of Prague and professionals in the drug field meet criteria for the location of a contact center. The major factors supporting this choice was the fact that the Contact Center would be located directly on the open drug scene that is relatively stable here and concentrated in the vicinity of the Knížecí bus station and extends significantly into the nearby residential area.

Contact Center SANANIM started operating in Prague 5 in April 2010 and since then it was confronted xenophobic reactions and vandalism. Shortly after moving there it also received from the Prague 5 City District a ban on activities on its premises; it was revoked by higher authority as unfounded.

Economics and administration

In the system of economic operation were avoided major changes and whole the process is being secured using standard mechanisms. All economic data are subject to ongoing review and primary financial documents are available for financial management and skilled supervision right after the monthly clearance. Economics and accounting are subject to detailed economic regulation and a number of internal regulations. The secretariat handles the administration of the association and equally has to comply with detailed internal regulations.

Personel support

The system of financial appraisal of our workers, which would adequately reflect their education, training, initiative and creativity, unfortunately, could not be given in full in practice even this year, especially due to the very low subsidies on wage resources. This fact is very limiting for any staff policy. However, we managed to keep the trend favoring professional growth within the organization that allows the worker to progress in the system of our facilities. All teams work under both external and internal supervision.

Certification

Certificates of proficiency were acquired in previous years by all the facilities suitable to apply for them with regard to the existing standards, due to the expiration of the first certificates earned in 2007 it was necessary to do in 2010 re-certifications for two facilities. Outside of the certification process remain some services and programs (e.g. work in prisons, information services, employment of clients) that are in our view an integral part of the network services, because they address audiences that are not in contact with other services of the care and treatment system.

Aims of the association and their fulfilment in 2010

Last year was again a period in which – despite major problems with the funding of individual associations – we managed to operate a comprehensive system of care for drug addicts.

This year was also important for us that the SANANIM has continued developing itself as a highly professional organization, both in the care for clients and the management.



Mgr. Jiří Richter
Executive director

Highlights of 2010

Operating the network of programs and services and maintaining their current supply and quality

As a key aspect may be considered the fact that we not only managed to maintain the existing services in operation but also their quality and efficiency, including the interdependence of elements of the system, however, given the already mentioned facts we could not keep their scope.

As a success, among other things, we also consider the following:

- Contact Centre team worked well under difficult working conditions. All key services were provided at a high level according to the certified standards of good practice. As in the year 2009, on average 2 clients per week were verified to enter treatment.
- Ambulance project was launched by the Outreach Programs in cooperation with the Contact Centre; it provides medical care and testing directly in the largest open drug scene in Prague's Wenceslas Square.
- The number of clients tested for infectious diseases increased substantially.
- Professional care for the children of addicted parents intensified thanks to a grant from the Sirius Foundation.
- We have managed to get three grants from the European Social Fund.

Cooperation in planning and implementation of drug policy

With few exceptions our cooperation with central authorities and the self-governments in the year 2010 continued at a very good level, the association has also been very actively involved in cooperation activities under the umbrella organization A.N.O.

Professionalization of provided services

Already for several years, despite the financial limits we manage to ensure a system of internal and external training. Systematic support will result in the growth of teams and individuals through specialized training. We perceive reserves particularly in the area of quality and standardization of different methods and techniques of provided services.

Many of our employees have completed university studies, passed rigorous testing and successfully completed training in management, treatment and addiction treatment.

Professional guarantee of provided services

The key technical issues of 2010 included:

- addressing the situation in low-threshold services, where already a long time the interest in various services exceeds the capacity of individual facilities; certain self-governments being pressuring us to change the location of services provided by our field programs;
- ensuring the consistency of individual facilities and programs and their permeability for clients;
- reducing services in the facilities with insufficient financial security; securing further operations of the Contact Center as regards the end of rental;
- implementation of the Act 108/2006 Coll. on social services.

Technical and organizational security

In particular thanks to the Foundation of the Czech Savings Bank, in 2010 we could achieve the following:

- to continue in revitalization of buildings of the farmyard TK Karlov;
- to support seriously threatened projects;
- to support the development of specific services (telematic services, therapies for mothers with children);
- to maintain relatively good material security of the association as a whole.

Organizational and economic security

Management support and internal and external communications, including the development of international activities were found satisfactory by the Board. Given the scale and a broad range of association activities, however, we planned the necessary extension and restructuring of management organization, which the financial limits in 2010 did not allow us.

Given the growing administrative and economic agenda related to the inadequate system of financing, we were also prepared to start restructuring the economic system, but as in the previous case, mainly due to limited finances we could not make the planned changes.

SANANIM in 2010 in numbers

Abbreviations:

TP – Outreach Programs

TP ROM – Roma Outreach Programs

KC – Contact Centre

CADAS – Specialized Outpatient Services

DST – Day Care Centre

TKK – Therapeutic Community Karlov

TKN – Therapeutic Community Nĕmčice

DC – Aftercare Centre

DC MAT – Aftercare Centre for Mothers with Children

PPR – Consulting Room for Parents

COKUZ – Centre for People in Conflict with Law

PSA – Agency for Employment and Social Services

DIC – Drug Information Centre

	TP	TP ROM	KC	CADAS	DST	TKK	TKN	DC	DC MAT	COKUZ	PSA	PPR	Total
Clients-users	1 978	337	2 456	373	261	62	46	171	24	205	153	22	6 097
Children in treatment with mother	0	0	0	0	135	26	0	0	22	0	0	0	183
Average age (users)	28	27	29	32	26	20/28/2	32	29	29	26	30	23	28
Clients-nonusers	0	175	0	54	269	97	36	21	2	10	0	240	904
Contacts	32 105	5 502	24 004	4 303	3 369	0	0	3 190	1 849	1 086	653	1 357	77 418
Bed occupancy	0	0	0	0	1 637	9 850	902	5 593	3 419	0	0	0	26 401
Individual therapy (0.5 h)	1 292	396	1 096	873	2 642	2 865	334	2 129	696	595	193	1 907	16 018
Group therapy (1.5 h)	104	0	0	0	1 185	1 170	950	306	309	9	0	0	4 033
Family therapy (1.5 h)	0	0	0	23	66	196	131	8	1	10	0	125	560
Parents group (1.5 h)	0	0	0	0	42	11	18	0	0	0	0	90	161

Men/Women users in SANANIM's facilities

	Men	%	Women	%	Total
TP	1 439	72.42	548	27.58	1 978
TP ROM	194	57.57	143	42.43	337
KC	1 591	64.78	865	865	2 456
CADAS	207	55.50	166	44.50	373
DST	179	68.58	82	31.42	261
TKK	20	32.26	42	67.74	62
TKN	27	58.70	19	41.30	46
DC	104	60.82	67	39.18	171
DC MAT	0	0	24	100	24
COKUZ	170	82.93	35	17.07	205
PSA	91	59.48	62	40.52	153
PPR	15	68.18	7	31.82	22
Total	4 037	66.21	2 060	33.79	6 097

Syringe exchange program 2001 – 2010

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
TP	244 629	166 085	213 138	212 208	280 441	324 626	277 647	311 269	357 585	368 794
KC	370 851	297 707	359 771	571 830	760 602	815 865	823 612	894 674	903 652	803 144
Total	615 480	463 792	572 909	784 038	1 041 043	1 140 491	1 101 259	1 205 943	1 261 237	1 171 938

Audit report for the administration board of the association

SANANIM, civic association

Ovčí hájek 2549/64a, 158 00 Praha 5

ICO: 00496090

Prague, May 31, 2011

I performed an audit of the accounts in terms of expenditure and revenue items and incurring operating results achieved and the financial statements as of December 31, 2010 of the civic association SANANIM, ICO 00496090.

The management of the association is responsible for compiling the accounts and bookkeeping in order to be complete, relevant and appropriate in accordance with applicable laws and regulations, including proper reporting of costs for individual projects, which have been granted subsidies.

My duty was to express an opinion on various aspects of the audited accounts specified in the contract between the auditor and the association and the specifications here under, and of the financial statements based on our audit.

The audit was conducted in accordance with the Act No. 93/2009 Coll., on audits and international standards, especially the Standard ISA 800 - Auditor's Report on the audit for specific purposes and appropriate application guidelines. These international auditing standards require that we plan and perform the audit to obtain reasonable assurance that the company reported correct accounting entries on specific accounts and using the operating results of the previous year 2009 in the year 2010 and fulfilled the conditions of the contracts with the providers of subsidies.

The audit includes verification of accounting records and other evidence supporting the accounting and financial statements and assessing the accounting principles used in the accounting and the establishment of accounts of the association, in particular of the subsidized programs. During the audit were checked these specific aspects:

1. verification of the correct amount of cost and revenue items of the accounting entity for the audited period in subsidized programs.
2. examination of the adequacy of cost and revenue items
3. examination of the appropriateness of expenses, in particular in the subsidized programs
4. verification of the compliance of the Management Board's decision on the use of economic results for the previous financial year with the account postings in the audited period.

I believe that our audit provides a reasonable basis for our opinion.

In my opinion, the financial statements and accounting of the costs and revenues in subsidized programs in all significant aspects, provided

of the financial position, of the reported results of its operation with subsidies, and of the results as a whole and the equity of the civic association SANANIM as of 31.12.2010 in accordance with the laws and accounting regulations applicable in the Czech Republic and the terms of the granting of subsidies.

The association presented a positive result for the year 2010 thanks to the contributions of private individuals and the sale of products manufactured by clients in therapeutic workshops.

The amount of cost and revenue items of the association in the accounting period of 2010 was appropriate to the activities of its various programs and to the normal operation of the association and necessary renewing and expansion of its assets and resources required to implement the object of its activities.

Funds were spent efficiently and economically in accordance with the idea of main activities and mission of the association.

The net return for the year 2009 as well as the return for 2010 were not used in 2010 and 2011 until the release of this report for any purposes others than for the costs of the main activity, the normal operation of the association and investments for which the funds were provided by private companies.

Ing. Jan Harapes

Auditor

Audit certificate nr. 1420

Proilova 5/437, 108 00 Praha 10

a true and fair view

Profit and loss statement

A. Expenses	
1. Material	10 692 526 CZK
2. Repairs	1 927 464 CZK
3. Energy	1 906 644 CZK
4. Services	9 036 199 CZK
5. Personal expenses	31 824 999 CZK
6. Taxes and fees	40 104 CZK
7. Depreciation	136 152 CZK
Expenses in total	58 423 997 CZK
B. Expenses	
1. Sales	3 165 881 CZK
2. Other revenue	3 121 585 CZK
3. Revenues from sale of assets and accounting reserves and adjustments in total	149 000 CZK
4. Received contributions in total	5 634 786 CZK
5. Operational subsidies in total	48 055 332 CZK
Revenues in total	60 126 585 CZK
Income tax	108 870 CZK
C. Profit before taxes	1 702 587 CZK
D. Profit after taxes	1 594 697 CZK

Balance sheet

Assets	
A. Long-term assets	
Long-term tangibles	41 059 722 CZK
Long-term financial assets	1 456 600 CZK
Depreciation of long-term tangibles	- 5 541 162 CZK
B. Short-term assets	
Receivables	923 940 CZK
Short-term financial assets	13 633 354 CZK
Other assets	296 319 CZK
Assets in total	51 828 773 CZK
Liabilities	
A. Own revenues	
Equity	43 805 926 CZK
Profit	1 594 697 CZK
B. Other revenues	
Short-term payables	6 041 835 CZK
Other liabilities	386 315 CZK
Liabilities in total	51 828 773 CZK

Executive Board

Statutory Representative

PaedDr. Martina Richterová Těmínová

Managing Board

PaedDr. Martina Richterová Těmínová (chair)

Martin Hulík (vice-chair)

MUDr. Jakub Minařík (vice-chair)

Mgr. Štěpánka Čtrnáctá

Martin Větrovec

Audit Board

Patrik Folíř

Mgr. Barbora Orlíková

Miroslav Zachariáš

Executive Director

Mgr. Jiří Richter

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CADAS – Specialized Outpatient Services

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Centre for People in Conflict with Law

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